



Content

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- 3. The actions evaluation process
- 4. Key findings and challenges



Context of the work

SDG 12



TARGET 12.3 - By 2030, halve per capita global **food waste** at the retail and consumer levels and reduce **food losses** along production and supply chains, including post-harvest losses

Food and drink material hierarchy Most preferable option · Waste of raw materials, ingredients and product arising is reduced measured in overall reduction in waste · Redistribution to people. Sent to animal feed · Waste sent to anaerobic digestion; or · Waste composted Recovery · Incineration of waste with energy recovery. Disposal · Waste incinerated without energy recovery. Waste sent to landfill. Waste ingredient/product going to sewer Least preferable option

Performance of the prevention actions?



EC Pilot exercise

Collection and
evaluation of food
waste prevention
actions



Food waste prevention actions evaluation Development process

Development of a reporting template

Development of

an evaluation framework

Collection of

food waste

prevention

actions

Refinement of the reporting template

Refinement of the evaluation framework

Assessment of the actions

Redistribution

Food valorisation

Consumers behaviour change

Supply chain efficiency

Food waste prevention governance



EVALUATION FRAMEWORK



Food waste prevention actions evaluation framework: Criteria selected

QUALITY OF THE ACTION DESIGN

- Definition of the action aims and objectives
- Strategy to achieve the objectives
- Existence of a monitoring system

SUSTAINABILITY OVER TIME

 Existence of a long term strategy to ensure the continuity of the action (e.g. organizational support, economic sustainability)

EFFECTIVENESS

 Degree to which the action was successful in producing the desired result, i.e. in reaching the objectives

TRANSFERABILITY
AND SCALABILITY

 Degree to which transferability and scalability were considered in the design of the action or implemented

EFFICIENCY

*

 The capacity to reach a desired result with the least time/cost/effort

INTERSECTORIAL COOPERATION

- Existence of cooperation between different sectors of the society
- How is this cooperation is organized



Effectiveness

The effectiveness of a prevention action reflects to which degree the action is **successful** in producing the desired result, i.e. **in reaching the objectives**

'Specific – target a specific area for improvement.

Measurable – quantify or at least suggest an indicator of progress.

Assignable – specify who will do it.

Realistic – state what results can realistically be achieved, given available resources.

Time-related – specify when the result(s) can be achieved.'

(Doran, 1981 p.36)

EXAMPLE OF SMART OBJECTIVE

to obtain a 10% decrease of the

amount of food waste generated

in 2018 compared with 2017

Key **P**erformance **I**ndicator



Effectiveness

'Input objectives', that refer to something the practitioner has done and are largely a measure of the effort/activity of putting in place the prevention actions (e.g. to distribute 5000 leaflets in one month);

Outcomes objectives', that relate to an intermediate change that happens as a result of the actions one has taken (e.g. to ensure that 2500 households are aware of the campaign); and,

Impact objectives' that reflect a tangible change that has occurred because of the inputs and outcomes (e.g. to achieve a 20% reduction in the food waste generated in the households).



Efficiency

Food waste prevented

Food waste prevented

Economic

Net economic benefit (benefit for society minus cost)

Environmental

Net environmental savings (avoided environmental impacts)

Social

Social benefits (e.g. the number of meals donated, people learning new skills etc.)

Outreach/ Behavior change

Input or outcome indicators associated to e.g. number of people reached by a campaign, number of people that changed behaviour towards food waste



Efficiency

Economic efficiency =
$$\frac{\text{Net economic benefits}}{\text{Cost of the action}}$$

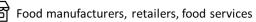
Environmental efficiency =
$$\frac{\text{Net environmental savings}}{\text{Cost of the action}}$$



Economic efficiency =
$$\frac{\text{Net economic benefits}}{\text{Cost of the action}} = \frac{A+B-C}{C}$$
 or $\frac{R+B-C}{C}$

	Supply chain efficiency	Consumer behavior change	Redistribution (donating surplus food)	Redistribution (selling surplus food)
Cost savings from food waste prevention	A = avoided purchase of raw material B = avoided food waste disposal	A = avoided purchase of groceries B = avoided food waste disposal	A = avoided purchase of groceries B = avoided food waste disposal	B = avoided food waste disposal
Revenue				R = revenue from selling surplus food
Cost of the action	C = fixed and variable costs	C = fixed and variable costs	C = fixed and variable costs	C = fixed and variable costs

Who pays/benefits:



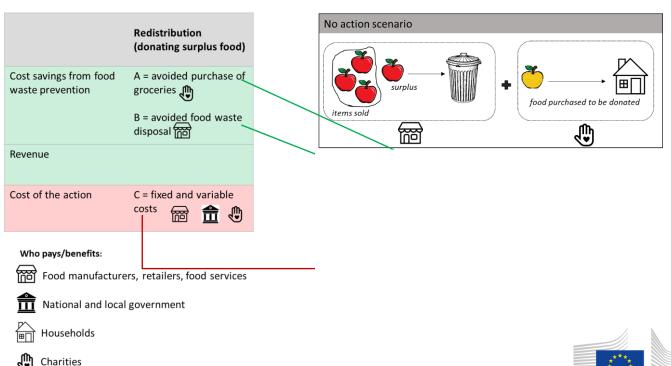








Economic efficiency =
$$\frac{\text{Net economic benefits}}{\text{Cost of the action}} = \frac{A+B-C}{C}$$
 or $\frac{R+B-C}{C}$

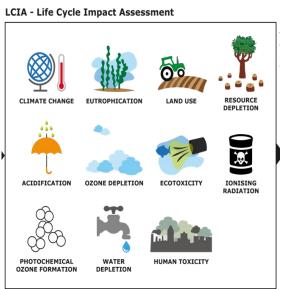




Environmental Efficiency

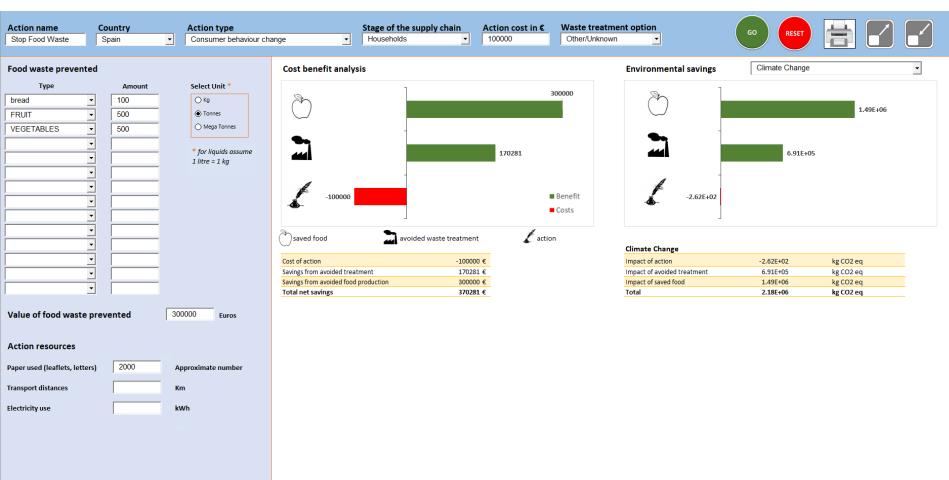
Environmental impacts calculated using life cycle assessment (LCA):







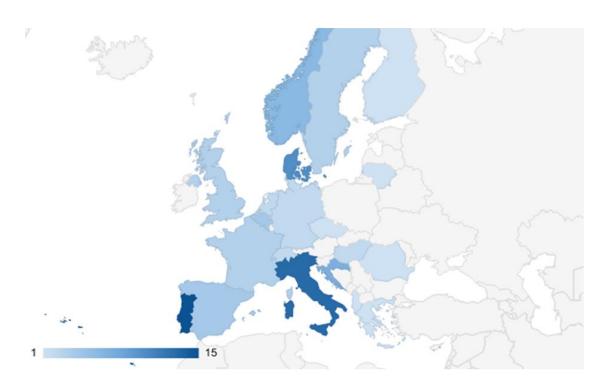
Calculator for costs/environmental impacts calculation



ASSESSMENT OF ACTIONS SUBMITTED



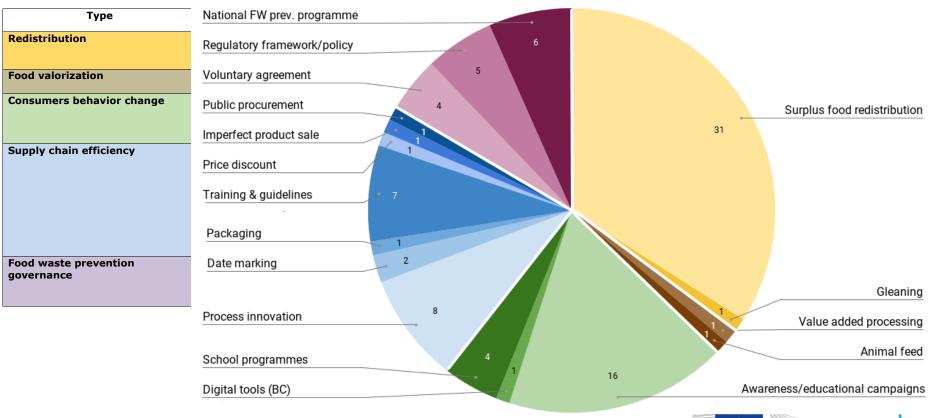
Overview of the actions collected



Country	Reported actions	
Albania	1	
Belgium	4	
Croatia	7	
Czech Republic	1	
Denmark	10	
Finland	1	
France	3	
Germany	2	
Greece	1	
Hungary	2	
Italy	13	
Lithuania	1	
Netherlands	2	
Norway	7	
Portugal	15	
Romania	1	
Spain	4	
Sweden	3	
Switzerland	2	
United Kingdom	3	
International	7	
Total	91	



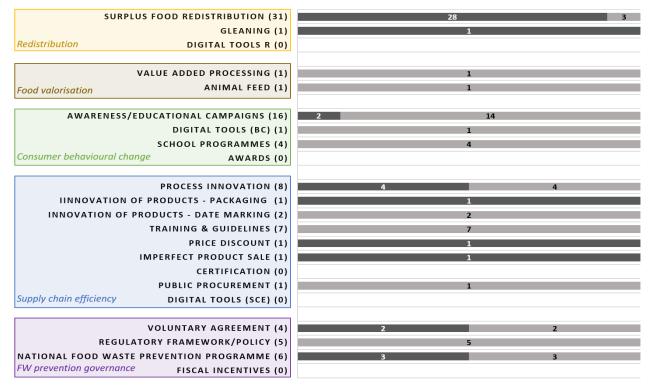
Type of prevention actions and Overview of the actions collected





Provision of the amount of food waste prevented





■ Quantifying amount prevented

■ Not quantifying amount prevented

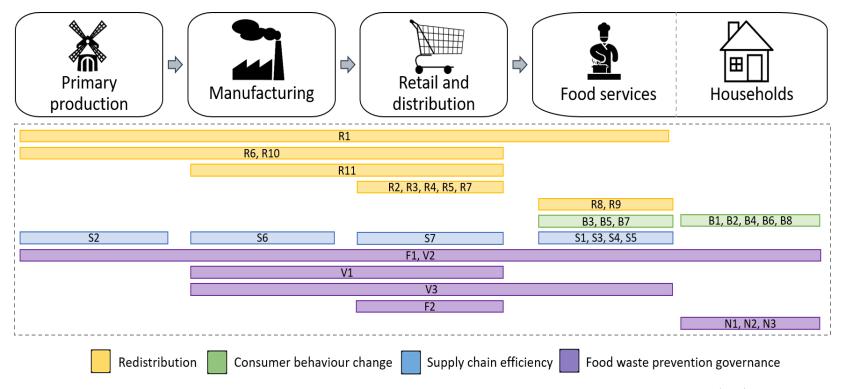


Evaluation process

- 1. Screening of the reported actions for each type
- 2. A general evaluation of the actions reported for each criterion, including an assessment of the quality of the data provided
- 3. Selected actions presented in factsheets
- 4. Suggestions for actions' implementation.



Summary of actions presented in factsheets





Key findings of the evaluation

- The assessment of the actions' **effectiveness** was limited by data availability. The **main gap** was the **definition of SMART objectives**, **related KPIs**, and a **monitoring system** to track their progress towards achieving their goal(s).
- A high variability of the data related to the different actions was reported
- > It is important to be aware of **socio-demographic** and other **context-related factors** that may **influence the results of the action**.



Suggestions for monitoring and reporting prevention actions

- ➤ It is crucial to **define SMART objectives**, **related KPIs**, and a **monitoring system** to **establish a baseline and track the progress** of an action towards achieving its goal(s).
- To evaluate the efficiency of a food waste prevention action is crucial to fully capture the total cost and benefits of the action implementation, which should reflect all the resources used to implement the action and the multiple possible benefits.
- ➤ Measurements of the food waste amounts should be done following a defined methodology clearly stating what is the definition of food waste used in the accounting exercise.
- > **KPIs should be defined according to the type of action.** The distinction between actions in which is feasible to account for food waste prevented vs those where this is not possible was taken into account when suggesting KPIs.

Redistribution



Amount of food redistributed kg and/or number of meals



Amount of fresh fruit/meat/dairy redistributed



Number of food insecure people reached



Consumers behaviour change

Actions measuring food waste reduction obtained

IMPACT OBJECTIVES



food waste generated in one year per capita/per household



Actions measuring a reported increase in awareness/behavioural change (surveys, diaries, focus groups..)

OUTCOME OBJECTIVES



share of people reporting a change in behaviour



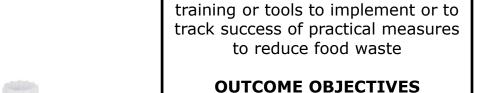
Supply chain efficiency

Actions based on the implementation of process/product innovations to reduce food waste

IMPACT OBJECTIVES

food waste generated per kg sold

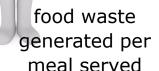
food waste generated per kg produced



Actions that provide information,

Number of businesses entering the program

Number of businesses tracking food waste







Food waste prevention governance

- Voluntary Agreements and National Food Waste Prevention Programmes are a combination of actions that are within the previous types presented
 - Ideally a KPI would be used to measure the overall impact of the action: amount of food waste prevented
 - Each action that constitutes the programme/agreement can be evaluated using the adequate KPI
- For regulatory frameworks, there is the need to account the resources used for the action design and implementation because zero cost is unrealistic



Challenges

- Indicators and data may differ from one typology of action to another
- Very difficult to make any comparison between the actions
- Accounting for voluntary work
- Difficult to account comprehensively for burdens and benefits when many different actors are involved
- Assessing effective reduction of waste when a change in behaviour is stated
- How to ensure **transfer of good practices**, including interaction between those providing similar actions but reporting very different outcomes.
- Maximising FW reduction per resource input
- Multiple societal benefits
- Sustainability over time
- Systemic changes



Acknowledgements

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