

3 November 2021

Dear Director General Gallina

I am delighted to inform you that Arla Foods wishes to be a signature to the Voluntary Code of Conduct for Responsible Food Business and Marketing.

The demand for high quality dairy products continues to grow globally which reflects the unique contribution that dairy plays in a healthy and balanced diet; a role which continues to be recognised in national dietary guidelines.

As a dairy cooperative, owned by 9300 dairy farmers in six member states and the UK, we are acutely aware of the responsibility we have to continue improving the sustainability of our food system. This is why Arla Foods takes a holistic approach to sustainability. Our Stronger Planet, Stronger People strategy covers the whole value chain from farm to fridge and we are taking action on all three pillars of a sustainable food system: environment, economic and social.

A key element within the environmental pillar is of course climate. Through our externally verified climate check initiative, we have created one of the world's largest on farm carbon data sets. This data shows that that hard work of our farmer owners is delivering and today they are among the most climate efficient dairy farmers in the world, producing milk with an average of 1.15 kg CO2e per kilo of milk.

But we know there is more to do.

This is why I am proud that today we have announced our new <u>five year strategy</u> which has sustainability at its heart. Our global strategy raises our commitment to limit the global temperature rise to 1.5 degrees as set out in the Paris Agreement while providing nutritious dairy to a growing global population.

This is the latest step in our journey towards carbon net zero by 2050. Our plan increases our scope 1 and 2 reduction targets to 63% while our farmers will deliver a 30% reduction in scope three by 2030. We have submitted our plan to the

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Tel. +45 89 38 10 00 Fax +45 86 28 16 91 www.arlafoods.dk E-mail: arla@arlafoods.com Science Based Target Initiative for approval and our new commitments are reflected in our submission to the code of conduct in addition to commitments on nutrition, food waste and packaging.

We are at a defining moment for the dairy industry. The twin challenges of climate change and malnutrition require urgent action if we are to create a sustainable global food system. I am confident that dairy will play a positive role in this transition, backed by political support and partnerships across the food sector and civil society.

We look forward to working with the European Commission and partners across the food sector in delivering a sustainable future.

Yours sincerely,

Peter Giørtz-Carlsen

Member of the Executive Board

Arla Foods Commitments:

A climate neutral food chain in Europe by 2050

- Carbon Net Zero across all scopes (1,2,3) by 2050
- 63 per cent CO₂reduction in scope 1 and 2 by 2030 compared to 2015
- 30 per cent reduction of $CO_2e'kg$ raw milk (scope 3) by 2030 compared to 2015

Healthy, balanced and sustainable diets for all European consumers

 Incrementally increase healthy choices by 60,000 tonnes by 2025, compared to 2019 levels (products that meet our Nutrition Criteria*)

Prevention and reduction of food loss and waste

• 50% reduction in food waste from 2015 to 2030 at a processing level for all raw materials in terms of food ingredients.

An optimised circular and resource-efficient food chain in Europe

- 100 per cent recyclable packaging on Arla's own brands by 2025.
- 0 per cent virgin fossil-based plastic on Arla's own brands by 2030.

Reporting

Reliable data on our environmental, social and governance (ESG) performance is key to reaching our goals. Our ESG report is externally assured and we will utilise this reporting plus other publicly available reporting (for areas not currently covered by ESG) to monitor our progress against the Code of Conduct's commitments.