<table>
<thead>
<tr>
<th>Type of business/sector</th>
<th>Sustainability dimension</th>
<th>Code aspirational objective</th>
<th>Individual commitments with baseline</th>
<th>Progress on KPIs and goals (qualitative and/or quantitative)</th>
<th>Additional information (optional)</th>
<th>Comments (optional)</th>
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<tbody>
<tr>
<td>Primary food processor</td>
<td>Environmental</td>
<td>Aspirational objective 6: Sustainable value creation in the European food supply chain through partnership</td>
<td>Reducing our global Scope 3 emissions by 30% per ton of product by 2030. Our climate target has been approved by the Science Based Target Initiative. Relative to a 2017 baseline</td>
<td>ESG Scorecard Scope 3 emissions reduction as of FY21 year-end: 0.06M MT CO2e reduced CDP Climate We report on select Scope 3 Categories in C6.5 Pages 22-25 of the CDP Climate Response. C4.1b</td>
<td>Partnership with Soil Capital* In France and Belgium, Cargill is partnering with agricultural advisory firm, Soil Capital to implement a carbon farm management system that encourages verified carbon sequestration. Farmers are shown how to draw up an economic and environmental balance sheet of their farm, which is then analyzed to prioritize actions that will be taken.</td>
<td>Sharing knowledge and best practices on identifying and reducing risks at farm level, including through technology transfer and market incentives.</td>
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We have been actively working over the past two years to calculate our Scope 3 baseline, footprint and progress against target and intend to report a % reduction by next year’s CDP response deadline.

**Innovation that Sustains Cargill:** As much as 95% of an animal’s methane emissions come from its mouth and nostrils. Cargill, in partnership with ZELP, is currently testing new “wearables” in the European dairy market that promise to decrease livestock methane emissions by up to 53%.

**SeaFurther™ Sustainability | Cargill:** Cargill’s goal is to help salmon farmers reduce their environmental footprint by 30 percent by 2030. This will help the industry save 2 billion kilograms of CO2, the equivalent of removing more than 400,000 cars from the road in one year.

To ensure we focus our efforts on the areas where we can make the most difference in the seas and oceans of the world and work in the best and most sustainable way possible, everything we do is
considered through the lens of these three key areas: (1) transforming supply chains; (2) safeguarding farmed fish; and (3) innovating and enhancing fish efficiency, getting the most out of production while using fewer resources and reducing the impact on the ocean. We are working closely with our suppliers to grow planet-friendly ingredients and find ways to reuse by-products whenever possible. We are striving to identify and source novel ingredients that create even more sustainable feed, helping our customers and partners achieve our shared sustainability goals.

More information is available at Cargill.com/sustainability

| Environmental Aspirational objective 4: An optimised circular and resource-efficient food chain in Europe | For water, our global goal is to achieve sustainable water use across our operations and supply chains by 2030, measured against a 2020 baseline, through: | 1. 0.3% achieved We have restored water through 7 projects in priority watersheds for water availability that contribute to our targets. 2. 4.5% achieved We have reduced pollutants in 7 projects in priority | We plan to publish a global ESG Report in Fall 2022. More water details can be found in our CDP Water response. | Incentives for water quality for farmers. Context based water targets. From water related projects in other regions, we learn |
| **Aspirational objective 6:** Sustainable value creation in the European food supply chain through partnership | 1. Restoring 600 billion liters of water in priority watersheds.  
2. Reducing 5 million kg of water pollutants in priority watersheds.  
3. Implementing our Water Stewardship program at all priority facilities.  
4. Improving access to safe drinking water in 25 priority watersheds.  
   Cargill defines “Sustainable Use” as eliminating unsustainable water impact in our operations and supply chains by 2030.  
   The methodology to define unsustainable supply chain impact is described in the case study published by World Resources Institute.  
   watersheds for water quality that contribute to our targets.  
3. 52% average implementation of water stewardship practices across all priority facilities  
4. 20% achieved  
   We have continued the collaborations in 5 priority watersheds for access to safe drinking water in Ivory Coast, Ghana, Cameroon and Indonesia and reached new communities to improve access to water, sanitation and hygiene and build community resilience.  
   More details:  
   **CDP Water W8.1a** for goals 1, 2, 4  
   **ESG Scorecard** for goal 3  
   **Cargill’s Sustainability Reporting Hub**  
   - Sustainability Reporting Hub | Cargill |  
   that those are successful when farmers are incentivized on a per-acre basis for adoption practices like planting cover crops, reducing tillage and optimizing nutrient management. |