EU CODE OF CONDUCT ON

RESPONSIBLE FOOD BUSINESS AND MARKETING PRACTICES

CARGILL

REPORT SUBMITTED ON 27 APRIL 2023

Type of business/sector (E.g. retail, dairy)	Sustainability dimension (E.g. environmental, social)	aspirational objective (1-7)	Individual commitments with baseline	goals (qualitative and/or quantitative)	Additional information (optional) (E.g. partnerships, geographical coverage, sharing best practices, links with other COM initiatives, with other reporting initiatives)	Comments (optional) (E.g. enablers, ideas on how to improve)
Primary food processor	Environmental	Aspirational objective 6: Sustainable value creation in the European food supply chain through partnership	Reducing our global Scope 3 emissions by 30% per ton of product by 2030. Our climate target was approved in 2019 by the Science Based Target Initiative. Relative to a 2017 baseline	ESG Scorecard Scope 3 emissions reduction as of FY22 year-end: -0.15M MT CO2e reduced from 2017 baseline 2022 ESG Report & Scorecard Reporting boundary: Fiscal Year 2022 CDP Climate We report on select Scope 3 Categories in C6.5 Pages 27-31 of the CDP Climate Response.	Partnership with Soil Capital® In France and Belgium, Cargill is partnering with agricultural advisory firm, Soil Capital to implement a carbon farm management system that encourages verified carbon sequestration. Farmers are shown how to draw up an economic and environmental balance sheet of their farm, which is then analyzed to prioritize actions that will	Cargill has seen success from sharing knowledge and best practices on identifying and reducing implementation risks at farm level, including through technology transfer and market incentives.

We report on our Scope 3 improve the farm's GHG Science Based Target in impact and profitability. C4.1b Pages 14-15 of the CDP Climate Response. In 2020, Cargill established CDP Climate Reporting Boundary: Cargill RegenConnect[™], a Calendar Year 2021 voluntary, market-based program which pays eligible We have been actively grain farmers for improved working over the past three years to calculate soil health and positive our Scope 3 baseline, environmental outcomes. footprint, and progress including carbon against target. We are in sequestration. The program the process of reviewing connects farmers to new and the new WRI FLAG emerging markets like the guidance for carbon marketplace with the incorporating land use aim of helping to scale the change into our baseline voluntary adoption of and ongoing progress regenerative agricultural reporting. practices and improve the soil health. The program originally launched in North America and has since expanded to Europe—the program is in year two in France, and Cargill has plans to expand to other countries where it has a significant footprint in 2023. This expansion demonstrates Cargill's commitment to providing farmers with resources needed to adopt

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	soil health practices that help
	increase climate resiliency
	while connecting to new
	market opportunities.
	SeaFurther™ Sustainability:
	Aquaculture Cargill's
	goal is to help seafood
	farmers reduce their
	environmental footprint by 30
	percent by 2030. This will
	help the industry save an
	estimated 2 billion kilograms
	of CO2, the equivalent of
	removing more than 400,000
	cars from the road in one
	year.
	To ensure we focus our
	efforts on the areas where we
	can make the most difference
	and work in the best and
	most sustainable way
	possible, everything we do is
	considered through the lens
	of these three key areas: (1)
	transforming supply chains;
	(2) safeguarding farmed fish;
	and (3) innovating and
	enhancing fish efficiency,
	getting the most out of
	production while using fewer

Environmenta	objective 4: An optimised circular and resource- efficient food chain in Europe Aspirational objective 6:	Our global water ambition is to enable a water positive impact across our operations, supply chains, and communities by 2030, measured against a 2020 baseline, through: 1. Restoring 600 billion liters of water in priority watersheds. 2. Reducing 5 million kg of water pollutants in priority watersheds. 3. Implementing our Water Stewardship	Water KPIs as reported in 2022 ESG Report page 38 1. Restored more than 5 billion litres. 2. We have reduced 394,000 kg nitrogenequivalent pollutants 3. 77% average implementation of water stewardship practices across all priority facilities 4. We have continued the collaborations in 7 priority watersheds.	resources and reducing the impact on the ocean. We are working closely with our suppliers to grow sustainable ingredients and find ways to reuse by-products whenever possible. We are working to identify and source novel ingredients that create even more sustainable feed, helping our customers and partners achieve our shared sustainability goals. More information is available at Cargill.com/sustainability We have published a global ESG Report November 2022, see page 38: More water details can be found in our CDP Water response.	From Cargill's experience, supply chain water projects are most successful when farmers are incentivized on a per-acre basis for adoption practices like planting cover crops, reducing tillage and optimizing nutrient management. Water is a complex global issue that requires a local
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the language of all and all	BAnna datatlar	
		approach addressing
		local water
		challenges. We
	boundary: Fiscal Year 2022	recommend setting
priority watersheds.	CDP Water W8.1a for	context-based water
	goals 1, 2, 4	targets.
r ·	Calcinal Teal 2021	
,	Cargill's Sustainability	
	Reporting Hub -	
_	Sustainability Reporting	
_	Hub Cargill	
availability, quality, and		
access to safe drinking		
water, sanitation, and		
hygiene (WASH), using		
an approach that is		
informed by our		
footprint and the		
severity of local water		
challenges. The		
methodology to define		
unsustainable supply		
chain impact is		
described in the case		
study published by		
Institute.		
The Targets above and		
Progress on KPIs reflect		
targets that were		
current in FY 2022, but		
h	h 4. Improving access to safe drinking water in 25 priority watersheds. We define a water positive impact as effectively improving watershed health by addressing the shared water challenges of availability, quality, and access to safe drinking water, sanitation, and hygiene (WASH), using an approach that is informed by our footprint and the severity of local water challenges. The methodology to define unsustainable supply chain impact is described in the case study published by World Resources Institute. The Targets above and Progress on KPIs reflect targets that were	facilities. 4. Improving access to safe drinking water in 25 priority watersheds. We define a water positive impact as effectively improving watershed health by addressing the shared water challenges of availability, quality, and access to safe drinking water, sanitation, and hygiene (WASH), using an approach that is informed by our footprint and the severity of local water challenges. The methodology to define unsustainable supply chain impact is described in the case study published by World Resources Institute. The Targets above and Progress on KPIs reflect targets that were

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	the water target-setting	
	guidance as well as the	
	global data sets are	
	evolving. In September	
	2022, we reviewed the	
	scope and ambition of	
	our water goal and	
	targets, originally set in	
	2020, to build on what	
	we've learned so far.	
	While our underlying	
	targets remain the	
	same, we updated	
	Cargill's global water	
	ambition to drive	
	greater alignment with	
	our upstream and	
	downstream customers,	
	stakeholders, and	
	business needs; our	
	deployment strategies	
	and responsibilities	
	across Cargill; and our	
	need for flexibility and	
	adaptability to better	
	meet emerging water	
	risks. We also shifted	
	the focus of our	
	previous community	
	water target to	
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emphasize the human	
impact; however, the	
underlying analysis	
informing our target	
remains the same. We	
have aligned our priority	
regions with the	
recently launched draft	
guidance for Science-	
Based Targets for	
Nature (SBTN) and	
aligned the criteria for	
selecting priority regions	
with the updated	
recommended datasets	
as provided by SBTN –	
freshwater. You can find	
the updated language	
for our water targets on	
our website.	
*Diagon mate that the	
*Please note that the	
number of priority facilities may change	
over time due to	
acquisitions,	
divestitures, or major	
changes to our	
operations.	